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In his book Liker
calls the Toyota
Way "a system
designed to
provide the tools
for people to

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continually
improve their
work." According to
Liker, the 14

principles of The
Toyota Way are
organized in four
sections: (1) long-
term philosophy,
(2) the right
process will
produce the right
results, (3) add
value to the

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organization by
developing your
people, and (4)
continuously
solving root
problems drives
organizational
learning. Long-term
philosophy

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Professor Jeffrey
Liker in his book

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The Toyota Way lists these 14 principles as follows: Principle 1 “Base your management decisions on a long-term philosophy, even at the expense of short-term financial goals. Principle 2 “Create a continuous process

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flow to bring
problems to the
surface. Principle 3
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